CASE STUDY

Thankyou Payroll Limited

Total Raised: \$460,000

Number of Investors: 167

Age of company: 11 years

Annual Revenue: \$1 million in FY2017

Sector: Financial Country: New Zealand

Thankyou Payroll is a cloud based payroll intermediary service that provides high quality payroll for businesses and charities. They donate 25c per person, per pay, to their charitable trust which provides hyperlocal grants.

They had historically raised investment privately through family and friends. They decided to go out to their crowd for investment after watching equity crowdfunding grow over the years. As their business model supported the wider community, they realised this was a great opportunity for their crowd to return the support and own a piece of their business.







BACKGROUND

In 2006, the IRD introduced a subsidy for businesses to switch to online filing of payments via registered payroll intermediaries. The subsidy was generous enough to support a social enterprise which could donate regularly to communities and still be free for clients, and so Thankyou Payroll was born. Regulation changes in 2019, which would make filing payroll data to Inland Revenue more cumbersome, meant more businesses would turn to intermediaries like Thankyou Payroll. It presented an opportunity for tremendous growth. Thankyou Payroll decided to equity crowdfund to be able to meet that growth.

Pledge Me

"Our investors (will) become part of (a) wider community impact, and a more holistic way of doing business now, and for our future." – Christina Bellis, CEO of

Thankyou Payroll



TIMELINE

2009

2010

2016

April 2017

May 2017

Hugh Evans and Kate
Stevens-West leverage
the IRD subsidy and
found Thankyou
Payroll. Hugh had
previously been <u>living</u>
on welfare, so he knew
how helpful these
kinds of benefits were
for communities.

The first version of Thankyou Payroll's online payroll system is released.

The IRD proposes changes to payroll systems that would push more businesses into the intermediary space. This presents an enormous growth opportunity for Thankyou Payroll.

Thankyou Payroll launches its equity crowdfunding campaign.

The campaign closes on \$460,000, \$60,000 more than its minimum target.





"We chose PledgeMe as they share our values, are a social enterprise, and strive for positive community impact." — Hugh Evans, Founder of Thankyou Payroll





WHAT WORKED WELL

Recommendations for future campaigners.

- They had fun Throughout their campaign, they kept the tone fun and light. One of the ways they did this was by having a dog theme throughout. Furthermore, 'The apocalypse' was included as a possible risk for investors (it's true, we suppose!).
- They got some media coverage 10 days into their campaign, they got media coverage in the form of podcasts and even an Op-ed.
- They kept their pledgers updated They posted regular updates on their campaign page and social channels.
- They held pre-launch Meet and Greets around the country to spark interest, answer questions and prepare investors for the launch.
- The whole leadership team got involved with comms

 the founder wrote a 'Founding story', the director wrote the 'Foundation story', and the CEO wrote the 'Future story'.

Pledge Me



WHAT DIDN'T WORK

Recommendations for future campaigners.

- They needed more time On the 3rd of May, the Thankyou Payroll team extended their campaign deadline because there were some events the team members were attending beyond the deadline which would have been good for the campaign. This took away a little from the 'deadline magic' of the campaign. Make sure to figure out all important dates and speaking events before launching a campaign.
- Realising too late that they needed a dedicated PR
 person Although they sought a PR person out in the
 end, it would have been better if they had done this
 sooner to make the most of the media coverage
 potential.
- Not enough dogs Once you give us dogs, we simply can't get enough of them. Really. More dog gifs please.









CONCLUSION

Thankyou Payroll raised \$460k through 167 Shareholders.

Thankyou Payroll saw an opportunity open up in the market and wanted to monopolise on it. By growing their business, they could also grow their community impact, as their revenue model was directly connected with making donations to community organisations and charities. As a community-focussed business, they wanted to invite their customers, friends, and family along for the journey and share in the ownership of Thankyou Payroll.







Putting it into practice

Have a clear and positive growth plan

Have a clear view on how and why you will grow after your raise, and communicate this clearly to your crowd.

Communicate with your crowd throughout the process

Be prepared with a clear calendar for all campaign dates and deadlines: social media campaigns, media releases, team check-ins and related events. Write and publish content on your personal channels too.

Speak the same language as your crowd

Remember that the audience you are speaking to is your crowd who loves what you do. Keep it light and informative, and don't take yourself too seriously.

Get in touch

If you're considering an equity crowdfunding campaign, we're ready to help. Contact us for a chat.

You can also learn more about <u>creating a crowdfunding</u> <u>campaign in Australia</u> or in <u>New Zealand</u>.

